

Whilst the Government has largely accepted the AAR's recommendations, crucial issues are yet to be addressed. With this in mind, ABHI commissioned the Nuffield Trust to review the practical steps needed to facilitate the adoption of technology in the NHS.

nuffieldtrust



## The AARs proposed solutions are strong, but need full funding

In order to implement the many and varied solutions in the review, the role of AHSNs needs to change significantly. With complete funding, their new ambitions would be possible.



### **Innovation is too supply focused**

The NHS has encouraged an overlysupply focused approach to innovation adoption, at the expense of helping providers identify problems and find solutions to them.



### It's unclear whose job it is

Too often innovation is seen as a luxury. Until innovation is actively built into job descriptions, it's unlikely to become business as usual.



### Adapting is as important as adopting

Innovation requires transformational change to work processes and R&D outweighs implementation in the NHS. The private sector could play a bigger role in embedding innovations in routine practice, by supporting training for example.

## Falling short: Why the NHS is still struggling to make the most of new innovations



# **Evidence needs to be generated and applied differently**

The way that evidence is perceived varies. There needs to be a willingness to look at different types of evidence and an understanding of how to interpret evidence that hasn't come from RCTs.



### The system gets in the way

Clinicians are hard-pressed for time and success is measured on short term savings. Long-term transformational projects, funded accordingly, are where real efficiency opportunities are to be found.



## SMEs are not doing a lot wrong, but could better exploit opportunities

Through collaboration, industry could grow the entire market, rather than focusing on their own market share. With the NHS delivering small contracts, there is an opportunity for agile SMEs to flourish.



# Consolidate before introducing new policy

The NHS should focus on implementation of AAR and better define the role of key bodies to industry, specifically when it comes to innovation, to help companies get the necessary support they need.